How does one arrange to participate?

The program is administered by CIA's Office of Training and Education. Interested individuals within the Agency should contact the Center for the Study of Intelligence/OTE. Academic institutions may call the Center at (703) 351-2378 or write:

Center for the Study of Intelligence
Office of Training and Education (OTE)
Central Intelligence Agency
Washington, DC 20505

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OTE

The Central Intelligence Agency

Officer-in-Residence Program

An Academic Resource

CENTRAL INTELLIGENCE AGENCY
UNITED STATES OF AMERICA

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Why a CIA Officer-in-Residence program?

The Central Intelligence Agency has established its Officer-in-Residence program in the belief that open exchange between the Agency and the academic community brings benefit to both sides. CIA officers have much to offer the academic world. Many have impressive academic credentials of their own; several teach at the university level. Others offer the insights derived from years of experience in the foreign policy field at home and abroad. Equally great benefits flow to the Agency: CIA has long recognized that it best fullfills its mission when it gains insights from the academic world.

What does the program look like?

Under the program, the Agency sponsors its senior professionals for one- or two-year tours with the faculties of colleges and universities. Since the program started in 1985, the Agency has sent 19 officers to institutions such as Harvard, Rochester Institute of Technology, the University of Miami (Florida), Georgetown, and the University of Texas. In all, 14 institutions have participated in the program.

The officer-in-residence is part academician, part ambassador. CIA encourages officers to teach, do research, and act as a resource for their faculty colleagues. It looks to them to shed light on the national security process and CIA's role in it. More broadly, it aims to make the academic world aware of the quality and competence of the people who work for the Agency. For its part, the Agency stands to benefit any time one of its officers is immersed in the academic environment for a protracted period.

Equally important is what the program is *not*. There is absolutely nothing clandestine about it. The assignment is completely open and agreed to at all appropriate levels of the institution. Recruiting for the Agency is expressly forbidden, as is any other activity that might call the bona fides of an officer-in-residence into question. It is CIA's policy to ensure that officers-in-residence are exactly what they say they are: professionals abiding by the rules of their adopted milieu.

The program is loosely structured; each assignment is tailored to the individual and the institution. Because CIA sponsors the officer-in-residence, the financial cost to the institution is minimal, although the Agency does expect that office space and the customary supplies will be provided, along with access to a secretary. Generally speaking, CIA asks that the officer-in-residence be provided the status and services normally offered visiting faculty members.

What can the academic institution expect to gain?

Officers-in-residence bring a wide variety of skills to the campus. For example:

- One officer-in-residence taught a course on the Soviet economy under Gorbachev.
- Another designed and taught a course in practical analytical methods. The course was so well received that he was asked to extend his tour for a year.
- A third wrote case studies focusing on the relationship between intelligence analysis and the policy-making process.
- A fourth wrote papers and made presentations to graduate-level classes on such topics as the role of intelligence, ethics and intelligence, covert actions, and Cuban foreign policy.

Participating institutions have found another benefit: the intellectual stimulus that comes from the presence of bright, articulate people who have firsthand experience with the challenges facing the United States and its national security apparatus.